

CULBURRA BEACH BOWLO ANNUAL REPORT

2022-2023



CULBURRA BEACH BOWLO PHILOSOPHY & MISSION STATEMENT

Culburra Beach Bowling Club exists to support our members by providing a welcoming environment for them to enjoy, to help our community grow develop.

Our vison is to provide sustainable career opportunities and employment pathways to our local community while teaching and engraining our core values.

CULBURRA BEACH BOWLO CORE VALUES

INTEGRITY

We are Committed, honest trustworthy and transparent to our staff, members and guests.

VISIBILITY

Always striving to be visible in the community & visible to members and guests by providing excellent customer service

SUSTAINABILITY

We are committed to our environment and sustainable initiatives for the better of community and patrons.

ACCOUNTABILITY

We are always responsible and accountable for our actions as a team and as a club who supports and grows the community.

BOARD OF DIRECTORS



PRESIDENT



VICE PRESIDENT



JENNY CASTELLAN
VICE PRESIDENT



JOHN KERR DIRECTOR



DIRECTOR



PAM FRANCE DIRECTOR



ANDREW TOWNSEND
DIRECTOR

CLUB MANAGEMENT



LUKE RICHARDS

CEO



OPERATIONS MANAGER



JO GILLOOLY

HR & ADMIN MANAGER



STACY DOLAN

CATERING MANAGER



TRACY SMITH
DUTY MANAGER



MEL CORNEY
DUTY MANAGER



TAJ ROPER
DUTY MANAGER

COMMUNITY PARTNERSHIPS 2023 - 2024



Culburra & Districts Pre-School September 2023



Shoalhaven Marine Rescue
October 2023



Culburra Beach Social Golf Club November 2023



Culburra Beach Rural Fire Service
January 2024



Culburra Beach Boardriders Club February 2024



Nowra-Culburra Surf Life Saving
March 2024



Culburra & Districts Rugby League April 2024



Culburra Public School PCYC May 2024



Culburra Cougars
June 2024

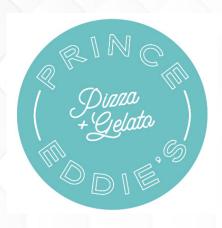


Clontarf Foundation
July 2024



Culburra Beach Amateur Fishing Club August 2024

PROJECTS 2022-2023



During the past year the Bowlo has undergone some major changes with the renovations of our Sports Bar, Café and the all new Prince Eddies Pizza and Gelato Bar completed in October 2022.



















We also took over main dining now named The Lemon Tree Bistro in May of this year with some amazing chefs and a whole new menu catering for all our Patrons.

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And The Harvest Garden our most recent project completed. The Harvest Garden supplies some fresh vegetables and herbs used in Prince Eddies we also have the Chicken Coop that children are more than welcome to come and feed and collect eggs.

Massive shout out to Tori for all her hard work!









COMMUNITY EVENTS





Last Christmas we held our very first Carols On the Green and what a great event. So save the date for this years Carols held on Friday 22nd December from 4pm!









In July last year we held a large Fundraiser for the Homeless Hub in Nowra raising much needed funds and food for those in need. A massive thank you to the local community for their support and contributions.

We would also like to thank Ty Watson & Jay Moon from Culburra Beach Boardriders for the generous donation of Owen & Tyler Wright's surfboards. We also had a visit from Owen Wright!





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CHAIRMAN'S REPORT

It is with great pleasure I present my first annual report as Chairman of the board of directors. I am proud to report that the 2022/2023 financial year has been a busy and successful year for the Culburra Beach Bowlo. The 2022/2023 year has seen a return to normal trading conditions for the first time since December 2019. As you are all aware the business was impacted by bush fires in 2019/2020, we were then severely impacted by the COVID 19 pandemic. The 2022/2023 financial year has seen a return to normal uninterrupted trading.

Board of Directors

I would like to thank our members, who have served on the board of director for the 2022/2023 financial year. All directors devote a lot of their time to ensure the best outcomes for our members and the club. I would like to thank Mr Peter Dwyer. After eight (8) years on the board of directors and three (3) years as President Peter decided to retire. During his time as president, the club faced some of the biggest challenges in its history. 2019/2020 Bush fires, 2020/2022 COVID — 19. This time saw massive interruptions to our business and our normal trading.

Your Board of Directors, 2022/2023

Mitchell Pakes

Director to October 2022 Chairman from October 2022 John Kerr

Director

Peter Dwyer

Chairman to October 2022

Scott Thompson

Director

Kevin Dickens

Vice President

Pamela France

Director

from March 2023

Frank Huzjan

Vice President to February 2023

Andrew Townsend

Director

from March 2023

Jennifer Castellan

Director

Legislation now requires all current and future board members to complete mandatory units of directors training. Current and future board members are also now required to hold a director's ID number. I am happy to advise that all board members who have served throughout the 2022/2023 year are compliant with these requirements.

Senior Leadership team

As members would be aware, in October 2022 we lost our CEO Phil Ryan. Unfortunately, Phil lost his heath battles and passed away one month before his retirement. Phil was a much-respected CEO and a giant in the Clubs industry. It would be almost impossible to walk into another club with your Culburra Beach Bowlo uniform on and not get asked, "how's the big guy going" Phil was determined to see the renovations of the outdoor area and kitchen completed before he retired. Phil is missed by so many, and we continue to keep his family in our thoughts.

As Phil Ryan was due to retire in November 2022 the board with his support had already endorsed our new leadership team to succeed Phil on his retirement. Due to the circumstances our new leadership team were thrown into the deep end earlier than expected. I am extremely proud of our senior leadership team they continue to build on a positive environment and deliver on our core values – Integrity – Visibility – Sustainability – Accountability.

One of the larger projects our leadership team has been working on is the implementation of our new tills, members rewards and finance systems to replace our 30 + year old systems. This has been a massive undertaking from all our staff and I thank them for making the change as seamless as possible for our members

Senior leadership team

CEO – Luke Richards

Operations Manager – Lincoln Burgess

HR and Admin Coordinator – Jo Gillooly

Admin and Marketing – Carolina Warne

Catering Manager – Stacy Dolan

As the biggest employer within Culburra Beach our business now employs over 80 staff across all our departments. Staff are now given many opportunities to upskill and work across all areas of the club.

The board and I are proud of all our staff and the work they do to the make our customers experience the best it can be for our members and guests.

I would also like to take this opportunity to personally thank our maintenance and green keepers team, Dave, Chris and Luke. Dave works extremely hard to ensure all maintenance and general work around the club is done quickly, effectively and with minimal disruption to our members and guests. Dave is an asset to our club, and we appreciate his go above and beyond approach. Our club is also known for some of the best maintained bowling greens not only within the Shoalhaven but in NSW. This is not chance or good luck. This is through the dedication of our green keepers Chris and Luke. Not only do they maintain our bowling greens they are always happy to jump in wherever needed to assist with maintenance in and around the club. Thank you, Chris and Luke, for your work.

Renovations and building Improvements.

Over the last 18 months the club has undergone substantial changes to our facilities. To complement our new restaurant and outdoor area we renovated and updated our Sports Bar, Main Bar and Café.

Our sports bar was redesigned to accommodate more members and guests with the installation of a new TAB wall. Our cash boxes were removed to allow more space and access to both our bars and create an open space. Our café was completely redesigned and moved to the eastern side of the bar. On completion our café was changed into a pizza and gelato bar while continuing with our normal café menu during the day. Our leadership team had a vision to provide the best service and pizza in town. Prince Eddies has not only delivered this but continues to outdo budget expectations. Our Catering manager Stacy Dolan and her team have transformed the café into now one of our best performing parts of the business. Well done Stacy and your team.

Over the coming years the board will continue to work through our strategic plan to deliver further upgrades to our facilities including our bathrooms, our members lounge and outdoor gaming lounge.

Financial Stability

It gives me great pleasure to present to our members and guests our annual financial report – 30 June 2023. Our annual financial report clearly indicates that our club is in a good stable financial position. Again we have seen growth in all our departments and improvements on trading figures on previous years.

Key indicators and a snapshot form our financial report -

GENERAL INFORMATION	2023	2022
EBITDA Profit	\$1,022,742	\$808,890
Net Profit	\$281,231	\$96,438
Cash Flow	\$923,256	\$858,158
Bank Loan	\$1,699,289	\$2,552,357
REVENUE (KEY PERFORMERS)		
Poker machine net revenue	\$3,330,539	\$2,699,647
Bar Sales	\$2,886,962	\$2,002,545
Prince Eddies (Café)	\$659,916	\$315,044
Lemon Tree Bistro	\$204,856	
Membership	\$31,799	\$27,170
EXPENSES (KEY EXPENSES)		
Depreciation	\$969,538	\$845,279
Light and Power	\$626,707	\$512,297
Employee benefits expense	\$2,520,657	\$1,767,136

Clear indications from our annual financial report –

- · Business has a strong cash flow.
- · EBITDA result above Club's NSW average.
- Additional \$700,000 paid of the current business loan.
- · Revenue up in all departments.
- · Prince Eddies has doubled its revenue.
- Depreciation costs have increased due to renovations.
- · Increase in electricity costs.

I encourage all members and guests to read the annual financial report in full to give you further information on our 2023 position.

Lemon Tree

In April 2023 we saw the departure of our contracted caterers after only 3 years in the business. Providing us with only two (2) months' notice before their departure. The board and senior management team had to act quickly to ensure minimal disruption to our members and guests.

Due to the current shortage of contract caterers and limited time frames the decision was made to bring our bistro/restaurant back in house.

As I am sure most of you would understand the first few months of our new operation, The Lemon Tree were challenging. Our new team of chefs, our front of house staff and senior management team have been working extremely hard to provide the best experience to our customers by providing great food and great service. I want to personally thank our loyal members and guest who have been patient and stuck with us through this time.

We will continue to build our brand and provide great fresh food and service for our members and guests.

The Harvest

To ensure we meet and deliver on our core values I am extremely proud of the work our team has achieved in building our fully sustainable garden, The Harvest.

Our trainee horticulturalist Tori has transformed unused space behind bowling green three and turned it into a fully sustainable garden to support the Lemon Tree and Prince Eddies.

Some of Tori's achievements.

- · Grows all decorative flowers for our cocktails.
- Grows all herbs for The Lemon Tree
- Grows a range of fresh vegetables from tomatoes, lettuce, chillies, carrots, and much more.
- Takes care of our chickens (chicken manure used for garden)
- Over 30 new lemon and lime trees planted to support our bars.

Starting in our next school holidays Tori will run a range of workshops and tours for kids to help mum and dad survive the school holidays.

The Harvest looks amazing and even more amazing when driving in and out of Culburra Beach. Well done Tori, we are all very proud of you.

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Community Partnership Program

In September 2023 the club will begin its new community partnership program. Through an application process the club has invited twelve (12) community groups to partner with us to maximise funding opportunities for each group. Each community group is assigned a month and any fundraising activities within that month will see all money raised donated. Our funding agreement includes,

- \$3000.00 donation for the club.
- All money raised from our end of month seafood raffle donated.
- Free use of any club facilities (function rooms) for any events the group may wish to hold.
- Donation tins around the club for the month.
- · Ability to sell any merchandise from the bottle shop.
- Administration assistance to organise any fundraiser events (Trivia, Bingo, Dinner party)

I am excited to see this program launched in our community. It will ensue a guaranteed donation to our community groups who we are extremely proud to support.

2023 - 2024 Community Partners

- · Culburra and Districts Pre-School
- · Shoalhaven Marine Rescue
- · Culburra Beach Social Golf Club
- · Culburra Beach Rural Fire Brigade
- Culburra Beach Boardriders Club
- Nowra Culburra Surf Life Saving
 Club

- · Culburra and Districts Rugby League
- · Culburra Public School
- · Culburra Cougars
- · Clontarf Foundation
- · Culburra Beach Amateur Fishing Club

Sub Clubs

I want to take this opportunity to thank and congratulate all our sub clubs for the work they do for our members and the wider community. Our sub clubs boast over 400 members between them, an achievement you should all be very proud of.

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The Culburra Beach Bowlo is extremally proud to support all our sub clubs.

- · Men's Bowling Club
- Womens Bowling Club
- Amateur Fishing Club
- Social Golf Club
- · Sports and Social Club

Finally, I would like to thank our members and guests for your support to our club over the past year. In the past year we have seen renovations, changes to our bistro, changes to our café and more pressure on the cost of living. Despite this you continue to support our fantastic club. For those members who have given suggestions, feedback or simply thanked our staff for their hard work thank you, we appreciate your input.

Mitchell Pakes
Chairman
Board of directors

CEO'S ANNUAL REPORT 2023

The last year has been a transition year and building sustainable foundations for future years. This has been my first official year after filling the big shoes of the late Phillip Ryan. The club has taken on a lot of new ventures this year, which include Prince Eddies & Gelato Bar, The Lemon Tree Bistro, and The Harvest. These opportunities have created much-needed diversification in the club's operations and created 30 jobs for the Culburra Community area.

The club also launched its Community Partnership program in August 2023, focusing on community engagement, fair funding, and working closer alongside our new eleven community partners. This is an excellent way of utilising our facilities and promoting our community and sporting groups to increase their fundraising activities and exposure.

I want to thank the board for their support over the last year and our friendly Staff, who do a fantastic job serving and creating incredible experiences for our customers and the community. I would like to welcome the appointment of our Senior Management team: Lincoln Burgess, Operations Manager; Joanne Gillooly, HR & Admin; Carolina Warne, Admin & Marketing; and Stacey Dolan, Catering Manager. This new team has been impressive in leading and supporting our Staff and I to make this club run smoothly and efficiently.

Club Development & Plans for 2023-2024:

Prince Eddies and Gelato Bar was finished in October 2022 and has been an instant success. On average, the Previous Café Pizza setup contributed on average \$300,000.00 a year in sales as a business before 2022 renovations. The New Prince Eddies Pizza & Gelato Bar is projected to turnover \$800,000.00 in sales in its first year since opening in October 2022. This renovation also created an updated sports bar with a new TAB wall and updated furniture. The club also created the harvest out the front of the club, which provides much needed produce for both our food outlets and will provide citrus for our bars once our 35 trees are established in the next two years. The club plans on some much-needed renovations to our main bathrooms in early 2024 and another food option, hopefully coming in late 2023, which will open on weekends and busy periods to help service our patrons.

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Financials

The 2022-2023 financial year was the club's first unclosed financial year since the COVID 19 pandemic impacted our venue in early 2020. The club reported a profit of \$275,272 and an EBIDTA profit of \$1,022,742, an increase of \$213,852 for the 2021-2022 financial year.

In the past year, the club has funded over \$800,000.00 in capital expenditure projects like The Prince Eddies and sports bar refurbishment, an update to The Lemon Tree Bistro, a New member rewards Point of sale system and the Harvest out of working cash funds and moved \$750,000.00 in current cash assets into our loan in a redraw facility to help reduce debt and minimise interest payable due to the recent eleven interest rate rises since the club took on the 2.8 million dollar loan in 2021.

The next financial year will be a year of consolidation where we will focus on making more contributions to our loan and building on the momentum created in the 2022-2023 financial year.

Enjoy your great club.

Luke Richards CEO

CULBURRA WOMEN'S BOWLING CLUB 2022-2023



Women's Bowling Club

I have pleasure in presenting the Annual Report for 2022/2023. During the year we welcomed new bowlers Cathy Beauchamp and Julie Matthews to our club as well as Marion Thompson, Kay Morrison and Colleen Steele who all transferred to our club. One player transferred to Berry due to relocating and sadly Margaret Gilchrist passed away. We currently have 41 affiliated members and 1 social member — a total of 42.

Club Championships/Competitions July 22 to June 23

Club Singles Winner: G Scott

Runner Up: M Guilfoyle

Club Pairs Winner: C Turton & J Castellan Runners Up: N Weatherby & L Epple

Club Triples Winner: J. Bigelow, M Keating, J Jones

Runners Up: P France, J Anderson & N Wetsteyn
Club Fours Winner: E Hunter, M O'Day, G Scott & H Neilsen

Runners Up: J Bigelow, M Keating, M Gilchrist & J Jones

Minor Singles Winner: J Bigelow Runner Up: M Keating

Minor Pairs Winner:

Runner Up:

Rajor/Minor Pairs Winner:

J Bigelow & M Keating
R Bryan & R Salmon
P France & H Neilsen

Runners Up: J Hanneman & J Castellan

Consistency Winner: J Castellan Runner Up: S Annetts

Mixed Pairs Winner: E. Hunter & J Slingsby. Runner Up: J Castellan & B Hughes

Mixed Fours Winner: J. Jones, S. Shepherd, D Sheppeard & J Castellan Runners Up: C. Sheppeard, R Grayson, S Annetts & H Neilsen

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CULBURRA WOMEN'S BOWLING CLUB PRESIDENT'S REPORT

Unfortunately due lack of planning time and seasonal changes, we were unable to hold our Charity Day, our Friendship Day and our Open Triples Tournament this year. However they will all be held in the coming year.

I thank the Club Limited for ongoing support and financial backing during the year. Special thanks to President Mitch Pakes, C.E.O. Luke Richards, Members of the Board and staff for their assistance and advice. Special mention to Lincoln, for his work ethic and commitment to the Club. I would also like to thank the Men's Club President, Laurie Turner his committee and members for their assistance. Very special thanks to the green keepers, Chris and Luke for their skills and commitment and also to the bar, Prince Eddies and Bistro staff for their assistance in so many ways.

We look forward to the coming year with the emphasis continuing to be increasing membership, promoting lawn bowls and pride in our club.

Jenny Castellan President



PAIRS WINNER CAROL TURTON
AND JENNY CASTELLAN



SINGLE WINNER
GAIL SCOTT

Pennants: One side in grade 3 and 1 team in grade 5. As well a few of our ladies played in the men's open pennant competition.

Black Swan Tournament 17th August 2022: This is the 39th consecutive year that our club has held the Black Swan Tournament. We had a full field of 28 teams from all over our District as well as from the Illawarra area. Thanks to our sponsors Ray Owen Funerals who have sponsored this event for the past 39 years and also thanks to Culburra Bowlo for their current sponsorship.

Our Warren Halloran Mixed Triples Event: was played on 15th February 2023. We hold this event annually to acknowledge the generosity of Warren Halloran's donations not only to our Bowling Club, but also to our community.

Winners: S. Shepherd, M Keating & B Gilligan Runners Up: K France, T Moretti & M Englert



Warren Halloran Triples Winners S. Shepherd, M. Keating B. Gillian

Rookies Competition: For the first time this year ladies were able to play in the Rookies Competition which is run by Bowls NSW for bowlers who have been playing for less than 4 years. Congratulations to M Keating, J Bigelow, N Weatherby and B McGlaggan for their efforts in this event.

Christmas Party/Concert: 15th December 2022. A very fine lunch followed by a concert produced by N. Wetsteyn and her group of ladies performing under the title of "Yes we know they are oldies, but they are goodies." A huge raffle of xmas hampers donated by our ladies finished off our year for 2022.

Nursing Home Gifts: Every year the lady bowlers donate Christmas Gifts to the Nursing Homes residents at IRT and this year was no exception. Our Vice Presidents deliver the gifts a few days before Christmas and the staff deliver them to the residents on Christmas Day.

Biggest Morning Tea: Like many groups the lady bowlers hold a biggest morning tea to raise money for Cancer Research. Our table groaned under the weight of the delicious, mostly homemade goodies and this year we were able to donate \$300.00.

State Carnival: Our Club was selected as one of the venue for this years State Carnival, which was held from 1st to 3rd May. We hosted almost 100 players from all over the state for each of the three days serving morning tea and lunches, highlighted by a visit by the Bowls NSW Chairperson for morning tea. There were many, many positive comments from our visitors over the 3 days, not only about our club facilities, but also about the welcome, our friendliness and the service they received from our members and staff. Many thanks to the staff and management of the Bowlo for their support with this huge event.

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Umpire - Lorraine Epple

Umpires: Our three umpires, June Jones, Lorraine Epple and Jenny Castellan, attend Umpires Discussion Groups and keep up to date with the changes in our game. We umpire for our events, district events and for the Men's Club when required. We currently have another two ladies going through the process of becoming umpires. Like all sports, umpires are a very important part of our club.

Anzac Day 25th April 2023. Twelve of our ladies were very proud to march in our bowls uniforms at this year's Anzac Day March from the club to the War Memorial.

CULBURRA MEN'S BOWLING CLUB 2022-2023



CULBURRA MEN'S BOWLING CLUB PRESIDENT'S REPORT

This year we have seen a slow recovery from Covid with hard work being maintained by the Men's Bowls Committee. Again, big efforts from Ken France, Kevin Dickens and Brett Gilligan. Very much appreciate your efforts gentlemen.

Our pennants sides played very well with Grade 3 missing out by half a point over the season and Grade 5 though struggled, still acquitted themselves admirably.

I would also to thank Luke Richards, Mitchell Pakes and his board of directors and Carolina Warne for their assistance throughout the year.

I would like to give a special shout out to Ken France for his tireless efforts in getting and maintaining our sponsorships for the year. Without his efforts we wouldn't have the funds in the bank we have. As at our AGM we have approx. \$24,300.00.

Lastly to our excellent greenkeepers Chris James and Luke Griggs who keep our greens to a top standard which is often identified by our visiting opponents

CONGRATULATIONS TO CHAMPIONSHIP WINNERS

Major Singles: Gary Melleuish

Minor Singles: Dave Sheppeard

Senior Singles: Hans Westeyn
Consistency Singles: Craig McGale

Major Pairs: Gary Melleuish/Brett Gilligan

Club Triples: Brendon Hughes/Geoff Steinhour/Brett Gilligan

Club Fours: Coby Sheppeard/Dave Sheppeard/Brett Gilligan/Luke Griggs

Mixed Pairs: Eileen Hunter/John Slingsby

Mixed Fours: June Jones/Steve Shepherd/Dave Sheppeard/ Jenny Castellan

VALE: Trevor MacGuire/Phil Lindbeck/John Dallas.

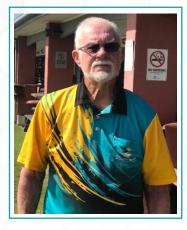
Thank you all for your support and may you all have better year next year.

Laurence (Laurie) Turner

President

CULBURRA MEN'S BOWLING CLUB

EXECUTIVE & MANAGEMENT COMMITTEE 2023 - 2024



Jeff Brownjohn
PRESIDENT



Arthur Hanneman VICE PRESIDENT



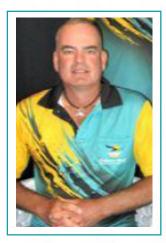
Ken France SECRETARY



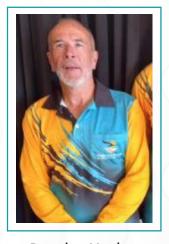
Phil Genford
TREASURER



Gary Melleuish
BOWLS CO-ORDINATOR



Dave Sheppeard
ASSISTANT BOWLS
CO-ORDINATOR



Brendon Hughes
ASSISTANT BOWLS
CO-ORDINATOR



lain Roger
PUBLICITY OFFICERS



Danny Nash
SPECIAL ASSISTANT



Geoff Steinhour
LIFE MEMBER

CULBURRA MEN'S BOWLING CLUB Champions 2022-2023

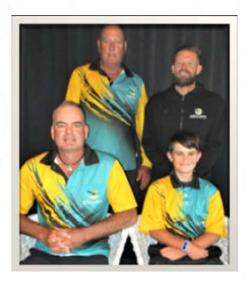


Open Major Singles Champion **Gary Melleuish**



Open Major Pairs Champion

Brett Gilligan & Gary Melleuish



Men's Four's Champions
Coby Sheppeard
Dave Sheppeard
Brett Gilligan & Luke Griggs



Mixed Four's Champions
Noeline Weatherby
Steve Shepherd
Dave Sheppeard
Jenny Castellan &
June Jones (Sub)



Consistency Singles Champion

Craig McGale



Mixed Pairs Champion
Eileen Hunter &
John Slingsby



Senior Single Champion Hans Wetsteyn



Minor Pair Champions

Phil Genford & Steve Shepherd

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Major/ Minor Pairs Champion

Brendon Hughes &

Tim Moretti



Minor Singles Champion **Tim Moretti**



Triples Champions

Rick Neilsen, Danny Nash,

Kevin Dickens & Geoff Blackshaw (Sub)

Culburta Combined Men's and Women's Presentation Day 2022 - 2023







Culburra Reach Rowlo

We wish to acknowledge and thank our many Corporate Sponsors

PLATINUM SPONSOR



GOLD SPONSOR







SILVER SPONSOR







BRONZE SPONSOR







MINOR SPONSOR





CULBURRA BEACH AMATEUR FISHING CLUB 2022-2023



CULBURRA BEACH AMATEUR FISHING CLUB PRESIDENT'S REPORT

The last year has been a definite improvement over the past couple. Although weatherwise we have seen some very ordinary events, we have seen a good number of fish being weighed in, buoyed by reasonably good turnouts to our monthly competition weigh ins. Further to this we are seeing more interest from junior anglers which should ensure the longevity of our fishing club.

From a membership perspective, the number of financial members is fairly static at about 100. Despite increasing raffle costs and the seasonal variability of raffle ticket sales, the club is still in a reasonable financial state.

While our Presentation Day is still some weeks away, the championships have been decided. Congratulations to all the division champions and we can declare Rob Bertalan as our club champion. More detail follows in the Fishing Report.

On a very pleasing note, we had successes in our inter-club competitions against Greenwell Point and Yarra Bay. More detail follows in the Fishing Report. Some photos also follow later in our report. Congratulations to all our Fishos and good luck for the 2023-2024 year.

Our committee for the 2023-2024 year is

President – James Paterson
Secretary – Zoltan Huszar

Weighmaster – Vince Henebery

Assistant Weighmaster – Karrin Taylor

Committee – Evelyn Huszar **Committee** – Raymond Grant

Vice-President - Scott Danvers

Treasurer – Ross Fagan

Assistant weighmaster – Terry Fagan

Committee - Robin Bryan

Committee – Brian Robinson

I would like to thank outgoing committee members John Castellan and Bobby Bell for their service. In conclusion, I would like to thank our committee, helpers, sponsors, and especially the management and staff of the Culburra Bowlo for their support throughout the year.

James Paterson President

FISHING REPORT 2022-2023

Congratulations to Rob Bertalan our Club and Deep Sea champion for 2022-23. Congratulations also to Scott Danvers on his win as Beach Rock and Estuary champion, our female champion for Deep Sea Karrin Taylor and Beach Rock and Estuary champion Amanda Seymour-Munn.

Our junior male champion for Deep Sea and Beach Rock and Estuary is Max Bertalan and junior female champion for Deep Sea and Beach Rock and Estuary is Charlotte Bertalan. The club had 13 fishing weekends this year with a total of 50 Fishos weighing in during the period; 21 of these were juniors, 14 adults fished Beach Rock and Estuary and 28 fished Deep Sea.

In total 1727 fish were weighed in comprising 29 species including Drummer, Bream, Flathead, Flounder, Tailor, Snapper, Leatherjacket, Wrasse, Morwong, Pigfish, Red Rock Cod, Luderick, Mullet, Nannygai, Garfish, Trevally, Kingfish, Beardie, Salmon, Tarwhine, Whiting, Bonito, Gurnard, John Dory, Tuna, Shark, Pearl Perch, Dolphin fish and Groper.

The Clubs biggest month was the October Greenwell Point competition with 237 fish weighed in and our worst weigh in was September with a total of 26 fish. Heaviest fish weighed this year was a Mulloway at 8.864kg caught by Steve Wellington.

We competed against Greenwell Point and won in October with 1490.6 points to 1182.3 points and won again in March with 941.26 points to 468.16 points. We also competed against Yarra Bay for the first time in many years and won with 372.72 points to 272.16 points.

Thank you to all those who helped with the running of our club and the preparation and cooking of food for our weigh ins and other club gatherings. Thanks to the management of the Bowling Club for making this great Fishing Club welcome.

Best of luck on the water with tight lines.

Thanks

Vince Henebery - Weighmaster

WEIGH INS AND COMPETITIONS



JUNIORS



CHALLENGE TROPHIES AND CLUB TROPHIES (TEMPORARY DISPLAY)







SOCIAL GOLF CLUB 2022-2023



SOCIAL GOLF CLUB PRESIDENT'S REPORT

In the past year the activities of the Social Golf Club were much less disrupted by COVID and only two games were abandoned due to wet weather.

Since September last year, 12 games were organised including the two games (Nowra and Vincentia) cancelled due to excessive rain. Those played at the end of 2022 were at Shoalhaven Heads, Worrigee and Callala. For 2023 games have been completed at Worrigee, Shell Harbour, Shoalhaven Heads, Jamberoo, St. Georges Basin, Kiama and Gerringong golf courses. Four more games this year are scheduled for Shoalhaven Heads, Callala (a challenge game with Calderwood / Albion Park), Worrigee and the Christmas game at Callala GC.

The AGM was held last November after the game at Worrigee GC which also served as a memorial for our late past president, Doug Nelson. The AGM included voting for the present committee members. Peter Thorpe stepped down after 15 years of service as president, captain and recently secretary and was replaced by Dave Burgess.

The December game at Callala was combined with a presentation BBQ back at Culburra Bowlo with prizes for A grade going to Gary Jonas, B grade to Ian Thomson and C grade to George Jurotte. The NAGA (not what a golfer wants to win) was won by Bazza Wotton. Our member chef, Brendan Wade, prepared a great meal of pulled pork and spicy chicken at the BBQ.

We would like to thank the Culburra Beach B&RC Board of Directors for continuing to support the Social Golf Club members by supplying the club bus and trailer for our golf events. Also the support for our Friday night raffle has allowed us to subsidise members at each event and provide BBQ meals after many of them. The raffle has also allowed us to again sponsor the local RSL sub-branch for maintenance of the cenotaph.

Anyone interested in joining our social golf club can contact any of the committee members above on a Friday evening in the golfers corner of the sports bar or at the golf raffle in the lounge from 5 til 6 pm Fridays at Culburra Bowling & Recreation Club.

Kind regards,

Dave Dickeson President, Social Golf Club

CULBURRA BEACH BOWLING & RECREATION CLUB

SOCIAL GOLF CLUB

President: Dave Dickeson

Vice President: Ian Thomson

Captain: Matt Grant

Vice Captain: Brendan Wade

Secretary: Dave Burgess

Treasurer: Scott Thompson

Handicapper: Paul Woodall

Committee: Nev Shearsby

Committee: Gregg Davis



Gary Jonas A Grade Champion



Ian Thomson B Grade Champion



George Jurotte C Grade Champion



Bazza, Thomo, Roger, Alex and show me money (Gerry)

CULBURRA COMBINED SPORTS & SOCIAL CLUB 2022-2023



CULBURRA COMBINED SPORTS & SOCIAL CLUB PRESIDENT'S REPORT

It gives me great pleasure to submit this report with things returning back to some normality post Covid.

I am pleased to say that during the year we made a total of \$12200.00 in donations, up \$10000.00 on 2022. The following is a list of the recipients and amounts. We also gifted \$300.00 to the Men's Bowling Club to assist with purchase of a quality sound system which has been used very successfully at our past two social functions.

Shave For a Cure Shoalhaven

Cancer Council

Cougars Soccer Club

Culburra Public School

Culburra Dolphins Rugby League

PCYC Shoalhaven

\$500.00

\$500.00

\$3000.00

\$3200.00 (Equipment, Camp and Sports Awards)

\$3000.00

\$2000.00

A total of five social events/functions were held during the year and attendance was very good and I believe members present really enjoyed themselves. Cost to run the Functions totalled \$22,222.00 with \$11983.00 collected in Ticket sales, Net Cost \$10239.00.

Friday Night raffles have been reasonably well supported with Total Ticket Sales of \$57895.00, Costs associated etc. \$35371.00 giving us net proceeds of \$22524.00. Many thanks to all the Club members and visitors that buy our tickets, without your support we can't make donations to the various worthwhile causes in our area.

Our Bank Balance as at 30-6-23 was \$31236.00 and obviously your club is in a sound financial position going forward.

I would also like to thank our parent club's Board, Management and Staff for their continued support, which is really appreciated.

In closing this report, I would like to acknowledge the effort put in by all our Committee Members, they work very hard to run our raffles and organise functions etc. The set up and decoration of the function rooms for our nights is outstanding, well done to all.

Kevin Dickens President

CULBURRA COMBINED SPORTS & SOCIAL CLUB PRESIDENT'S REPORT

CULBURRA BEACH BOWL SPORTS & SOCIAL COMMITTEE MEMBERS 2022-2023



Kevin Dickens PRESIDENT



Andrew Townsend VICE PRESIDENT



Jill Turner SECRETARY



Pam France TREASURER



Jenny Anderson



Pam Boulton



Dawn Neville



Narelle Wetsteyn



Robin Bryan



Sue Roberts

COMMUNITY DONATIONS



Culburra Dolphins

Culburra Cougars





Shave For A Cure

FUNDRAISER NIGHTS





Gatsby Night





Hawaiian Night





Italian Night

FINANCIAL REPORT 2022-2023



GENERAL INFORMATION

The financial statements cover Culburra Bowling & Recreation Club Ltd as an individual entity. The financial statements are presented in Australian dollars, which is Culburra Bowling & Recreation Club Ltd's functional and presentation currency.

Culburra Bowling & Recreation Club Ltd is a not-for-profit unlisted public company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business are:

REGISTERED OFFICE

PRINCIPAL PLACE OF BUSINESS

C/- Morton & Cord 70 North Street NOWRA NSW 2541

Cnr Prince Edward Ave & West Crescent CULBURRA BEACH NSW 2540

A description of the nature of the company's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 25 September 2023. The directors have the power to amend and reissue the financial statements.

CULBURRA BOWLING & RECREATION CLUB LTD DIRECTORS' REPORT 30 JUNE 2023

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2023.

DIRECTORS

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Mitchell Pakes Pamela France (from March 2023)

Kevin Dickens Andrew Townsend (from March 2023)

Jenny Castellan Peter Dwyer (to November 2022)
John Kerr Frank Huzjan (to February 2023)

Scott Thompson

OBJECTIVES

Short term objectives

- · Increasing the level of membership and visitation of the Club maintaining its overall viability in terms of liquidity, credit control, legislative and regulatory compliance
- Debt management and financial controls

Long term objectives

- Asset replacement and strategic capital investment
- Increased member services through diversification of facilities and services

STRATEGY FOR ACHIEVING THE OBJECTIVES

The Club has developed a strategic plan, comprehensive marketing plan, key performance measures and goals for key management personnel to deliver the objectives of the Club.

PRINCIPAL ACTIVITIES

During the financial year the principal continuing activities of the company consisted of:

· Trading as a licensed bowling club

OPERATING RESULT

The table below shows a reconciliation of Culburra Bowling & Recreation Club Ltd earnings before interest, income tax, depreciation, amortisation, gains and impairment losses. This is referred to as EBITDA.

Culburra Bowling & Recreation Club Ltd Directors' report 30 June 2023

	2023	2022	Change	Change
	\$	\$	\$	%
Net profit attributable to members:	281,231	(96,438)	377,669	(392%)
Add Back:				
Depreciation expense	969,538	845,279	124,259	15%
Net (gains)/losses on disposal of property, plant and equipment	(32,594)	(3,215)	(29,379)	914%
Interest expenses	154,567	63,264	91,303	144%
Fair value gain on investment properties	(350,000)	- 1((350,000)	
EBITDA	1,022,742	808,890	213,852	

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INFORMATION ON DIRECTORS

The Club has developed a strategic plan, comprehensive marketing plan, key performance measures and goals for key management personnel to deliver the objectives of the Club.

Information on directors

Name: Mitchell Pakes

Title: Director

Experience and expertise: Board member since 2019

Special responsibilities: President

Name: Kevin Dickens

Title: Director

Experience and expertise: Board member since 2017

Special responsibitlities: Vice President

Name: Jenny Castellan

Title: Director

Experience and expertise: Board member since 2019

Name: John Kerr Title: Director

Experience and expertise: Board member since 2020

Name: Scott Thompson

Title: Director

Experience and expertise: Board member since 2021

Name: Pamela France

Title: Director

Experience and expertise: Board member since 2023

Name: Andrew Townsend

Title: Director

Experience and expertise: Board member since 2023

Culburra Bowling & Recreation Club Ltd Directors' report 30 June 2023

MEETINGS OF DIRECTORS

The number of meetings of the company's Board of Directors ('the Board') held during the year ended 30 June 2023, and the number of meetings attended by each director were:

	Full	Board	Special Boa	Special Board Meeting		
	Attended	Held	Attended	Held		
Mitchell Pakes	12	12	-	-		
Kevin Dickens	12	12		-		
Jenny Castellan	12	12		-		
John Kerr	12	12	1.	1/-		
Scott Thompson	9	12	\ \ - \\	/\/		
Pamela France (from March 2023)	4	4	-	-)		
Andrew Townsend (from March 2023)	4	4	- ((-		
Peter Dwyer (to November 2022)	5	5		/ -\/		
Frank Huzjan (to February 2023)	7	7	// - //	-/		

Held: represents the number of meetings held during the time the director held office.

CONTRIBUTIONS ON WINDING UP

In the event of the company being wound up, ordinary members are required to contribute a maximum of \$2 each. Honorary members are not required to contribute.

The total amount that members of the company are liable to contribute if the company is wound up is \$11,896, based on 5,948 current ordinary members.

AUDITOR'S INDEPENDENCE DECLARATION

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors

PRESIDENT

PKE2IDEN I

25 SEPTEMBER 2023

KEVIN DICKENS
VICE PRESIDENT

ANNUAL REPORT /2023



Auditor's Independence Declaration to the Directors of Culburra Bowling & Recreation Club Ltd

As lead auditor for the audit of the financial report of Culburra Bowling & Recreation Club Ltd for the financial year ended 30 June 2023, I declare to the best of my knowledge and belief, there have been:

- a. no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b. no contraventions of any applicable code of professional conduct in relation to the audit.

Morton & Cord

Morton & Cord

Michael Lees

Partner

Nowra

25 September 2023





Culburra Bowling & Recreation Club Ltd Statement of profit or loss and other comprehensive income For the year ended 30 June 2023

	Note	2023	2022
		\$	\$
REVENUE	3	7,398,156	5,262,699
Other income interest revenue	4	763,889,191	469,989.40
EXPENSES			
Cost of sales	/ /	(1,480,009)	(906,166)
Employee benefits expense		(2,520,657)	(1,767,136)
Depreciation and amortisation expense		(969,538)	(845,279)
Marketing and administration		(766,396)	(620,102)
Poker machine expenses		655,178	(534,894)
Bar operating expenses		(36,437)	(22,656)
Light and power	<u> </u>	(116,096)	(114,088)
Occupancy		(626,707)	(512,297)
Other expenses		(562,479)	(443,284)
Finance costs		(154,467)	(63,264)
SURPLUS/(DEFICIT) BEFORE INCOME TAX EXPENSE		275,272	(96,438)
Income tax expense	<u>51</u>		-
Surplus/(deficit) after income tax expense for the year attributable to the members of Culburra Bowling & Recreation Club Ltd	16	275,272	(96,438)
Other comprehensive income for the year, net of tax		(-)(
Total comprehensive income for the year attributable to the members of Culburra Bowling & Recreation Club Ltd		275,272	(96,438)

Culburra Bowling & Recreation Club Ltd Statement of financial position As at 30 June 2023

	Note	2023	2022
		\$	\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	598,880	1,779,171
Trade and other receivables	6	59,097	40,471
Inventories	7	110,151	100,597
Other	8	3,204	9,879
Total current assets		771,332	1,930,118
NON-CURRENT ASSETS			
Investment properties	9	750,000	400,000
Property, plant and equipment	10	11,260,195	10,658,695
Total non-current assets		12,010,195	11,058,695
TOTAL ASSETS		12,781,527	12,988,813
LIABILITIES	/ / / /		
CURRENT LIABILITIES			
Trade and other payables	11	203,771	200,368
Borrowings	12	130,552	228,216
Lease liabilities	13	306,698	159,331
Provisions	14	258,907	316,265
Other	15	242,495	132,145
Total current liabilities		1,142,423	1,036,325
NON-CURRENT LIABILITIES			
Borrowings	12	1,568,738	2,178,145
Lease liabilities	13	253,528	258,927
Provisions	14	57,468	31,318
Total non-current liabilities	7 2/19	1,879,734	2,468,390
TOTAL LIABILITIES		3,022,157	3,504,715
Net assets		9,759,370	9,484,098
Equity			
Retained surpluses		9,759,370	9,484,098
Total equity		9,759,370	9,484,098

Culburra Bowling & Recreation Club Ltd Statement of changes in equity For the year ended 30 June 2023

	Retained Profits	Total Equity
	\$	\$
Balance at 1 July 2021	9,580,536	9,580,536
Deficit after income tax expense for the year Other comprehensive income for the year, net of tax	(96,438)	(96,438)
Total comprehensive income for the year	(96,438)	(1,767,136)
Balance at 30 June 2022	(969,538)	(96,438)
	Retained Profits	Total Equity
	\$	\$
Balance at 1 July 2022	9,484,098	9,484,098
Surplus after income tax expense for the year Other comprehensive income for the year, net of tax	275,272	275,272
Total comprehensive income for the year	275,272	275,272
Balance at 30 June 2023	9,759,370	9,759,370

	Note	2023	2022
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers (inclusive of GST)		7,381,152	4,995,483
Payments to suppliers and employees (inclusive of GST)		(6,685,915)	(4,786,337)
		695,237	209,146
Interest received		1,191	40
Other revenue		381,295	712,236
Interest and other finance costs paid		(154,467)	(63,264)
Net cash from operating activities		923,256	858,158
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment	10	(1,142,028)	(2,271,923)
Proceeds from disposal of property, plant and equipment		81,645	4,999
Net cash used in investing activities		(1,060,383)	(2,266,924)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds/(repayment) from bank loans		(707,071)	2,342,388
Proceeds/(repayment) from leases		(336,093)	(477)
Net cash from/(used in) financing activities		(1,043,164)	2,341,911
Net increase/(decrease) in cash and cash equivalents		(1,180,291)	933,145
Cash and cash equivalents at the beginning of the financial year		1,779,171	846,026
Cash and cash equivalents at the end of the financial year	5	598,880	1,779,171

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

NEW OR AMENDED ACCOUNTING STANDARDS AND INTERPRETATIONS ADOPTED

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the company.

The following Accounting Standards and Interpretations are most relevant to the company:

AASB 1060 GENERAL PURPOSE FINANCIAL STATEMENTS - SIMPLIFIED DISCLOSURES FOR FOR-PROFIT AND NOT-FOR-PROFIT TIER 2 ENTITIES

The company has adopted AASB 1060 from 1 July 2021. The standard provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of IFRS for SMEs. As a result, there is increased disclosure in these financial statements for key management personnel, related parties, tax and financial instruments.

AASB 1060 GENERAL PURPOSE FINANCIAL STATEMENTS - SIMPLIFIED DISCLOSURES FOR FOR-PROFIT AND NOT-FOR-PROFIT TIER 2 ENTITIES

The company has adopted AASB 1060 from 1 July 2021. The standard provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of IFRS for SMEs. As a result, there is increased disclosure in these financial statements for key management personnel, related parties, tax and financial instruments.

BASIS OF PREPARATION

These general purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB'), and the Corporations Act 2001, as appropriate for not-for profit oriented entities.

HISTORICAL COST CONVENTION

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

CRITICAL ACCOUNTING ESTIMATES

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

REVENUE RECOGNITION

The company recognises revenue as follows:

SALE OF GOODS

Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

RENDERING OF SERVICES

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

CUSTOMER LOYALTY PROGRAM

The company operates a loyalty reward program where customers accumulated points for dollars spent. The reward points are recognised as a separately identifiable component of the initial sale transaction, by allocating the fair value of the consideration received between the reward points and the other components of the sale, such that the reward points are recognised at their fair value. Revenue from the reward points is recognised when the points are redeemed. The amount of revenue is based on the number of points redeemed relative to the total number expected to be redeemed.

INTEREST

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

RFNT

Rent revenue from investment properties is recognised on a straight-line basis over the lease term. Lease incentives granted are recognised as part of the rental revenue. Contingent rentals are recognised as income in the period when earned.

OTHER REVENUE

Other revenue is recognised when it is received or when the right to receive payment is established.

INCOME TAX

As the company is a tax exempt institution in terms of subsection 50-10 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

CURRENT AND NON-CURRENT CLASSIFICATION

Assets and liabilities are presented in the statement of financial position based on current and noncurrent classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

TRADE AND OTHER RECEIVABLES

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The company has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

INVENTORIES

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVESTMENT PROPERTIES

Investment properties principally comprise of freehold land and buildings held for long-term rental and capital appreciation that are not occupied by the company. Investment properties are initially recognised at cost, including transaction costs, and are subsequently remeasured annually at fair value. Movements in fair value are recognised directly to profit or loss.

Investment properties are derecognised when disposed of or when there is no future economic benefit expected.

Transfers to and from investment properties to property, plant and equipment are determined by a change in use of owner-occupation. The fair value on the date of change of use from investment properties to property, plant and equipment are used as deemed cost for the subsequent accounting. The existing carrying amount of property, plant and equipment is used for the subsequent accounting cost of investment properties on the date of change of use.

PROPERTY, PLANT AND EQUIPMENT

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings 40 years
Poker machines 3-10 years
Plant and equipment 3-15 years
Motor vehicles 5-8 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

RIGHT-OF-USE ASSETS

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

IMPAIRMENT OF NON-FINANCIAL ASSETS

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

TRADE AND OTHER PAYABLES

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

BORROWINGS

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

LEASE LIABILITIES

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

FINANCE COSTS

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

EMPLOYEE BENEFITS

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

SHORT-TERM EMPLOYEE BENEFITS

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

OTHER LONG-TERM EMPLOYEE BENEFITS

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

FAIR VALUE MEASUREMENT

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GOODS AND SERVICES TAX ('GST') AND OTHER SIMILAR TAXES

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

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NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

ESTIMATION OF USEFUL LIVES OF ASSETS

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

IMPAIRMENT OF NON-FINANCIAL ASSETS OTHER THAN GOODWILL AND OTHER INDEFINITE LIFE INTANGIBLE ASSETS

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

IMPAIRMENT OF PROPERTY, PLANT AND EQUIPMENT

The company assesses impairment of property, plant and equipment at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

INCREMENTAL BORROWING RATE

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

EMPLOYEE BENEFITS PROVISION

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

POKER MACHINE LICENCES

Poker machine entitlements are considered to be intangible assets with an indefinite life as there is no set term for holding the entitlements. As a result the entitlements are not subject to amortisation. Instead, poker machine entitlements are tested for impairment annually and are carried at cost less accumulated impairment losses. Poker machine entitlements are not considered to have an active market, hence the fair value is calculated using the value in use method based on management's forecasts.

NOTE 3. REVENUE

	2023	2022
	\$	\$
Poker machine net revenue	3,330,539	2,699,647
Bar sales	2,886,962	2,002,545
Prince Eddies sales	659,916	315,044
Lemon Tree Bistro sales	204,856	-
Bingo & raffles	113,991	94,079
Membership subscriptions	31,799	27,170
Other income	170,093	124,214
	/ / /	
Revenue	7,398,156	5,262,699
Disaggregation of revenue		
The disaggregation of revenue information:		
	2023	2022
	\$	\$
· · · ·		\rightarrow
Timing of revenue recognition	70// 057	5 000 075
Goods transferred at a point in time	7,366,357	5,208,375
Services transferred over time	31,799	54,324
	7,398,156	5,262,699

NOTE 4. OTHER INCOME

	2023	2022
	\$	\$
Net fair value gain on investment properties	350,000	_
Net gain on disposal of property, plant and equipment	32,594	3,216
Government grants		172,332
Sponsorship and grants	23,000	42,040
Commissions received	266,416	181,706
Rental income	42,645	43,540
Rebates	49,234	27,155
Other income	763,889	469,989
Note 5. Cash and cash equivalents		
<u> </u>	2023	2022
	\$	\$
Current assets		
Cash on hand	303,698	256,930
Cash at bank	295,182	1,522,241
	598,880	1,779,171
Note 6. Cash and cash equivalents		
	2023	2022
	\$	\$
Current assets		
Trade receivables	60,080	9,473
Other receivables	(983)	30,998

Note 7. Inventories		
	2023	2022
	\$	\$
Current assets		
Stock on hand - at cost	110,151	100,597
Note 8. Inventories		
	2023	2022
	\$	\$
Current assets		$\lambda \lambda$
Prepayments	3,204	9,879
Note 9. Inventories	4 % 10	
	2023	2022
	\$	\$
Non-current assets		
Investment property - at independent valuation	750,000	400,000

VALUATIONS OF INVESTMENT PROPERTIES

An independent valuation by Walsh & Monaghan Pty Ltd of the company's investment property at 204 Prince Edward Avenue, was carried out on 13 February 2023 on the basis of fair value. This resulted in a valuation of \$750,000, an increase of \$350,000 taken to the Statement of profit or loss and other comprehensive income as a fair value adjustment.

NOTE 10. PROPERTY, PLANT AND EQUIPMENT

	2023	2022
	\$	\$
Non-current assets		
Land and buildings - at cost	12,368,411	12,347,702
Less: Accumulated depreciation	(3,568,295)	(3,315,775)
	8,800,116	9,031,927
Plant and equipment - at cost	1,753,453	1,082,784
Less: Accumulated depreciation	(697,320)	(708,958)
	1,056,133	373,826
Motor vehicles - at cost	214,518	147,049
Less: Accumulated depreciation	(93,014)	(102,889)
	121,504	44,160
Poker machines	2,325,272	2,559,658
Less: Accumulated depreciation	(1,905,775)	(1,876,814)
	419,497	682,844
Rights of use assets	1,171,796	693,735
Less: Accumulated depreciation	(308,851)	(167,797)
	862,945	525,938
	11 240 105	10 659 605
	11,260,195	10,658,695

RECONCILIATIONS

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Land & Buildings	Plants & Equipment	Motor Vehicles	Poker Machines	Rights of use assets	Total
	\$	\$	\$	\$	\$	\$
Balance at 1 July 2022	9,031,927	373,826	44,160	682,845	525,937	10,658,695
Additions	20,709	953,343	105,080	37,989	478,061	1,595,182
Disposals		<i>y</i>	(454)	(23,690)		(24,144)
Depreciation expense	(252,520)	(271,035)	(27,282)	(277,647)	(141,054)	(969,538)
Balance at 30 June 2023	8,800,116	1,056,134	121,504	419,497	862,944	11,260,195

NOTE 11. TRADE AND OTHER PAYABLES

	2023	2022
	\$	\$
Current liabilities		
Trade payables	203,771	200,368
Note 12. Borrowings	2023	2022
	\$	\$
Current liabilities		
Bank loans	130,552	228,216
Non-current liabilities		
Bank loans	1,568,738	2,178,145
	1,699,290	2,406,361

SECURITY DETAILS

First Registered Mortgage given by Culburra Bowling & Recreation Club Ltd over Non Residential Real Property located at 212 Prince Edward Avenue CULBURRA BEACH NSW 2540

First Registered Mortgage given by Culburra Bowling & Recreation Club Ltd over Non Residential Real Property located at 5 Greenbank Grove CULBURRA BEACH NSW 2540

First Registered Equitable Mortgage by the Culburra Bowling & Recreation Club Ltd over the whole of its assets and undertakings including uncalled capital

FINANCING ARRANGEMENTS

Unrestricted access was available at the reporting date to the following lines of credit:

	2023	2022
	\$	\$
Total facilities		
Bank loans	2,437,996	2,552,357
Corporate charge card	10,000	10,000
Used at the reporting date		
Bank loans	130,552	228,216
Corporate charge card	5,494	4,085
	1,704,783	2,410,446
Unused at the reporting date		
Bank loans	738,707	145,996
Corporate charge card	4,506	5,915
	743,213	151,911

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NOTE 12. BORROWINGS (CONTINUED)

The bank loans are principal and interest payment loans, repayable in monthly instalments and due to mature in 2036. The variable interest rate is 7.10% (2022: 5.14%).

NOTE 13. LEASE LIABILITIES

	2023	2022
	\$	\$
		Zar mr m
Current liabilities		
Lease liability	306,698	159,331
	7 b 7 b 7 b	
Current liabilities		
Lease liability		
	<u> </u>	
Future lease payments - cash		
Future cash lease payments are due as follows:	YNY	
Within one year	326,964	204,951
One to five years	265,023	258,927
	591,987	463,878

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	2023	2022
As at 1 July	463,878	464,355
Additions	478,061	239,759
Accretion of interest	16,991	1,856
Payments	(398,704)	(242,092)
As at 30 June	560,226	463,878

NOTE 14. PROVISIONS

	2023	2022
	\$	\$
Current liabilities		
Annual leave	201,903	225,175
Long service leave	57,004	91,090
	258,907	316,265
Non-current liabilities		
Long service leave	57,468	31,318
	316,375	347,583

NOTE 15. OTHER

	2023	2022
	\$	\$
Current liabilities		
Other payables	- 1	1,240
Accrued expenses	171,011	61,043
Revenue received in advance	71,484	69,862
	0.40.405	100 115
	242,495	132,145

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Culburra Bowling & Recreation Club Ltd Notes to the financial statements 30 June 2023

NOTE 16. RETAINED SURPLUSES

	2023	2022
	\$	\$
Retained surpluses at the beginning of the financial year	9,484,098	9,580,536
Surplus/(deficit) after income tax expense for the year	275,272	(96,438)
Revenue received in advance	9,759,370	9,484,098

NOTE 17. KEY MANAGEMENT PERSONNEL DISCLOSURES

Compensation

The aggregate compensation made to directors and other members of key management personnel of the company is set out below:

	2023	2022
	\$	\$
Aggregate compensation	512,114	397,235

NOTE 18. REMUNERATION OF AUDITORS

During the financial year the following fees were paid or payable for services provided by Morton & Cord, the auditor of the company:

	2023	2022
	\$	\$
Audit services		
Audit of the financial statements	25,000	24,400

Culburra Bowling & Recreation Club Ltd Notes to the financial statements 30 June 2023

NOTE 19. COMMITMENTS

	2023	2022
	\$	\$
Committed at the reporting date but not recognised as liabilities, payable		
Property, plant and equipment - Pop-up container food offering	100,000	735,627
Committed at the reporting date but not recognised as liabilities, payable:		
Within one year	- /	590,834
One to five years		144,793
		735,627

NOTE 20. RELATED PARTY TRANSACTIONS

Parent entity

Culburra Bowling & Recreation Club Ltd is the parent entity.

Key management personnel

Disclosures relating to key management personnel are set out in note 17.

Transactions with related parties

The following transactions occurred with related parties:

	2023	2022
	\$	\$
Payment for goods and services:		
Purchase of goods from key management personnel	40,000	

During the year, the Club purchased a Mazda BT-50 from the CEO for \$40,000. Valuations were obtained from two arms-length dealers before the transaction was agreed to, and the amount paid was lower than both valuations.

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RECEIVABLE FROM AND PAYABLE TO RELATED PARTIES THERE WERE NO TRADE RECEIVABLES FROM OR TRADE

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

NOTE 20. RELATED PARTY TRANSACTIONS (CONTINUED)

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

NOTE 21. EVENTS AFTER THE REPORTING PERIOD

No matter or circumstance has arisen since 30 June 2023 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors

MITCHELL PAKES

PRESIDENT

25 SEPTEMBER 2023

KEVIN DICKENS

VICE PRESIDENT



Independent Auditor's Report to the Members of Culburra Bowling & Recreation Club Ltd

Opinion

We have audited the financial report of Culburra Bowling & Recreation Club Ltd (the company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of Culburra Bowling & Recreation Club Ltd is in accordance with the Corporations Act 2001, including:

- a. giving a true and fair view of the company's financial position as at 30 June 2023 and of its financial performance for the year then ended; and
- b. complying with Australian Accounting Standards Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Culburra Bowling & Recreation Club Ltd, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.





Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at:

https://www.auasb.gov.au/auditors responsibilities/ar4.pdf

This description forms part of our auditor's report.

Morton & Cord

Morton & Cord

Michael Lees

Partner Nowra

25 September 2023

























